

Environment and Regeneration Overview and Scrutiny Committee

Agenda

Date:	Monday, 18th March, 2019
Time:	2.00 pm
Venue:	The Capesthorne Room - Town Hall, Macclesfield SK10 1EA

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

It should be noted that Part 1 items of Cheshire East Council decision making and Overview and Scrutiny meetings are audio recorded and the recordings will be uploaded to the Council's website

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Minutes of the Previous Meeting** (Pages 3 - 6)

To give consideration to the minutes of the meeting held on 21 January 2019

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Whipping Declarations**

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda.

5. **Public Speaking/Open Session**

Contact: Katie Small
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E-Mail: katie.small@cheshireeast.gov.uk

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

6. **Performance Scorecard** (Pages 7 - 14)

To give consideration to the performance scorecard for quarter 3.

7. **Extra Controls in Private Rented Sector** (Pages 15 - 30)

To give consideration to a presentation on extra controls in the private rented sector.

8. **Flood Risk Management Update 2019** (Pages 31 - 38)

To give consideration to the annual update for 2019.

9. **Local Transport Plan - Update**

To give consideration to a presentation on the Local Transport Plan – To follow

10. **Forward Plan** (Pages 39 - 44)

To give consideration to the areas of the forward plan which fall within the remit of the Committee.

11. **Work programme** (Pages 45 - 72)

To give consideration to the work programme

CHESHIRE EAST COUNCIL**Minutes of a meeting of the Environment and Regeneration Overview and Scrutiny Committee**

held on Monday, 21st January, 2019 at Committee Suite 1,2 & 3, Westfields, Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor H Davenport (Chairman)
Councillor T Dean (Vice-Chairman)

Councillors S Brookfield, C Browne, C Green, P Groves, O Hunter, N Mannion, M Parsons, B Roberts, G M Walton and H Wells-Bradshaw (substitute)

APOLOGIES

Councillor Sarah Pochin

42 MINUTES OF THE PREVIOUS MEETING

RESOLVED

That the minutes of the meeting held on 12 November 2018 be approved as a correct record and signed by the Chairman

43 DECLARATIONS OF INTEREST

There were no declarations of interests.

44 WHIPPING DECLARATIONS

There were no declarations of the existence of a party whip.

45 PUBLIC SPEAKING/OPEN SESSION

On behalf of Town Councillor Suzie Akers Smith from Congleton, Councillor Paul Bates read out a statement expressing concern about the fact that no shared space cycle/walkway, and other features such as dropped kerbs had been created at a development Galloway Green Congleton. This link would have helped children to cycle and walk to Eaton Bank Academy and through into Congleton Park and the town centre.

She suggested that unless cycling and walking links were created to facilitate cycling and walking within and around the new developments, the East/West Greenway in the Congleton North Masterplan would be ineffective. She therefore sought an assurance that planners and highway engineers would create the walking and cycling infrastructure Congleton desperately needed so that the uptake of walking and cycling could be increased.

Town Councillor Ben Minshull from Crewe spoke about proposals to increase car parking in charges. He explained that as car parking charges were higher in Crewe than the rest of the borough there was a feeling that Crewe subsidised car parking in other parts of the borough and he made a plea for parity across the borough.

In addition he referred to the joint working between Crewe Town Council and this Council on the redevelopment of Crewe Town Council and questioned whether the time was right to increase charges. He also suggested that on street parking would increase in the vicinity of Thomas Street/ Brierley Street as a result of increased charges. In addition cuts to bus services would likely increase the number of car journeys into Crewe.

46 ENVIRONMENT AND REGENERATION BUDGET PROPOSALS, 2019/20 TO 2021/22

On the 12 November 2018 the committee met in an informal session to consider the pre budget consultation 2019/22. The following comments which were made at that meeting on the pre budget consultation document were forwarded to Corporate Overview and Scrutiny Committee on 10 December 2018:-

In relation to outcome 2, the following comments were made:

Item 12 - Homelessness Reduction Act, Members questioned whether or not there would be any investment in housing, it was noted that a joint venture was currently being considered.

Item 13 - Community transport, it was agreed that the review of the Councils flexible transport little bus service would be considered by the Committee prior to Cabinet.

In relation to outcome 4, the following comments were made:

Item 24 – Parking Review, it was noted that the base budget was approved in February 2018 and there would be no further income growth until a detailed review had been undertaken.

Item 27 - Planning Reserve, this related to the withdrawal of funding for the Local Plan and was not a reduction to the planning team.

Item 28 - Environmental Services Base Budget – Members question why the original base budget was incorrect and suggested that this should be investigated.

Item 29 - Ansa Income Generation and Efficiencies - this may be done through changes to times and dates of collections or fewer vehicles. The frequency of collections would not be affected. Members suggested that the Council needed to look at reducing costs through improved recycling and the Waste Management Strategy.

RESOLVED – That the comments set out above in respect of the pre budget consultation document be formally placed on record.

47 PLACE PERFORMANCE SCORECARD 2018/19 QUARTER TWO

The Committee considered a report of the Executive Director of Place containing a score card which provided an update on the latest available performance data for the Place Department for 2018/19 relating to quarter two.

It was suggested that in future the report could contain more qualitative information.

In response to a question about the affordable warmth grant, The Executive Director of place undertook to provide a written update for all Members of the Committee.

RESOLVED – That the report be received.

48 FORWARD PLAN

Consideration was given to the areas of the forward plan which fell within the remit of the Committee.

RESOLVED

That the forward plan be received.

49 WORK PROGRAMME

The Committee reviewed its work programme.

RESOLVED

That an item be added to the work programme to review the home choice priority lists of major registered social landlords in order that they can be compared to the Council's own priority list

50 EXCLUSION OF PRESS AND PUBLIC

RESOLVED - that the press and public be excluded from the meeting during consideration of the following item pursuant to Section 100(A)4 of the Local Government Act 1972 on the grounds that it involves the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act 1972 and public interest would not be served in publishing the information.

51 SUPPORTED BUS NETWORK UPDATE

The Committee received a presentation on the supported bus network.

RESOLVED - That the presentation be received.

The meeting commenced at 2.00 pm and concluded at 3.24 pm

Councillor H Davenport (Chairman)

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Environment and Regeneration Overview and Scrutiny

Date of Meeting: 18 March 2019

Report Title: Place Performance Scorecard 2018/19 Quarter 3

Portfolio Holders: Cllr A Arnold - Planning, Housing and Regeneration

Cllr D Stockton - Environment

Cllr L Wardlaw - Health

Senior Officer: Executive Director-Place

1. Report Summary

- 1.1. The report and the attached scorecard provides an update on the latest available performance data for the Place Department for 2018/19 (relating to quarter three)

2. Recommendation

- 2.1. That the Scorecard be received and noted for information.

3. Reasons for Recommendation

- 3.1 It is good practice to present an update on the performance issues relating to the department on a quarterly basis.

4. Other Options Considered

- 4.1. There are no further options to consider.

5. Background

- 5.1 The Place Department Scorecard was developed and launched in 2017/18, following engagement at directorate management team level and review by the Corporate Leadership Team. It was first presented to the Environment and Regeneration Overview and Scrutiny as a year-end Scorecard in June 2018.
- 5.2 The Scorecard provides an accessible summary of performance against targets within the Place Department. The key performance indicators included in the Scorecard support delivery of individual Team Plan objectives across the department, and contribute to overall monitoring of the Council's journey towards achieving its six corporate Outcomes.

6. Implications

6.1. Legal Implications

6.1.1. There are no legal implications arising from this report.

6.2. Finance Implications

6.2.1. Regularly reporting Scorecards is managed within the directorate and the Finance & Performance Team and is covered from existing budgets. Changes to performance requirements, or reacting to current performance levels will be recorded within relevant Team Plans and any associated budgetary impact will be included in the annual Business Planning Process or reported as part of the quarterly performance reporting cycle to Cabinet.

6.3. Equality Implications

6.3.1. There are no equalities implications arising from this report.

6.4. Human Resources Implications

6.4.1. There are no human resources implications at this stage.

6.5. Risk Management Implications

6.5.1. The directorate performance reporting process supports the Council's wider performance management arrangements and provides opportunities for the Council to identify and focus on areas for improvement to support achievement of its strategic ambitions. Timely performance reporting mitigates risk of the Council not achieving its outcomes by providing the opportunity to review performance outputs and trends, identify areas for improvement, and introduce corrective and/or proactive actions wherever necessary to address areas of poor - or under - performance.

6.6. Rural Communities Implications

6.6.1. There are no implications for rural communities.

6.7. Implications for Children & Young People

6.7.1. There are no direct implications for children and young people at this stage.

6.8. Public Health Implications

6.8.1. There are no direct implications for public health at this stage.

7. Ward Members Affected

- 7.1. Performance measures from Directorate Scorecards form a supporting role in production of the quarterly performance reports to Cabinet. The Directorate Scorecard approach enhances the process of performance reporting to Members.

8. Access to Information

- 8.1. Background information can be inspected by contacting the report author.

9. Contact Information

- 9.1. Any questions relating to this report should be directed to the following officer:

Name: Frank Jordan

Job Title: Executive Director Place

Email: Frank.Jordan@cheshireeast.gov.uk

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Place Scorecard - 2018/19 Q3

PI Ref	Team	Service	Measure	Corporate Outcome	Polarity	Scorecard Category	Portfolio Holder	Benchmark	Year-End 2017/18	Target 2018/19	Q1	Q2	Q3	Q4	RAG	Quarterly Dir of Travel	Comments	Place Priority	
PPS001	Planning and Environment	Development Management	Processing of Major planning applications within time	4.1	High is better	Service and Project Excellence	Ainsley Arnold	Establishing benchmark; ranked 2nd in the country in terms of volume of apps	92%	90%	95%	98%	93%			▼	Strong performance on major planning applications, with a high volume determined as well as decisions within agreed timescales.	Place Managing	
PPS002	Planning and Environment	Development Management	Processing of 'Non Major' planning applications within time	4.1	High is better	Service and Project Excellence	Ainsley Arnold	Establishing benchmark; ranked 2nd in the country in terms of volume of apps	90%	90%	90%	90%	93%			▲	Strong performance on minor planning applications, with a high volume of smaller scale applications determined within timescales.	Place Managing	
PPS003	Planning and Environment	Development Management	Average Planning applications per case officer	4.1	On target	Service and Project Excellence	Ainsley Arnold	37.5	47.3	42	43	40	37.2			▼	Average planning application caseload reflects the new staff that have joined the team in recent months. Caseloads are now stable at an appropriate level per officer.	Place Managing	
PPS004	Planning and Environment	Development Management	Major Applications registered	4.1	High is better	Service and Project Excellence	Ainsley Arnold	Establishing benchmark	210	N/A	55	57	44			▼	The submission of major planning applications remains at a significant level.	Place Managing	
PPS005	Planning and Environment	Development Management	'Non Major' Applications registered	4.1	High is better	Service and Project Excellence	Ainsley Arnold	Establishing benchmark	3,418	N/A	870	826	835			▲	Consistently high volume of smaller scale planning applications submitted.	Place Managing	
PPS006	Planning and Environment	Development Management	Pre applications - registered	4.1	High is better	Service and Project Excellence	Ainsley Arnold	Establishing benchmark	405	N/A	98	112	103			▼	Consistent level of pre-application submissions received.	Place Managing	
PPS007	Planning and Environment	Development Management	Planning Appeals allowed (%)	4.1	Low is better	Service and Project Excellence	Ainsley Arnold	32% National Average	35%	32%	36.7%	27.3%	38%			▼	The percentage of appeals allowed this quarter is slightly more than target, but the average over the course of the year reflects the national picture.	Place Managing	
PPS008	Planning and Environment	Spatial Planning	Increase the net housing figure to 1,800 per annum	4.1	High is better	Service and Project Excellence	Ainsley Arnold	N/A	2,321	1,800	N/A	N/A	N/A			▲	Annual measure; 2017/18 final net figure of 2,321; an increase from the previous year's 1,762.	Place Making	
PPS009	Planning and Environment	Regulatory Services & Health	% of inspections completed against the annual scheduled animal welfare inspection programme	5.4	High is better	Service and Project Excellence	Ainsley Arnold	N/A	94%	100%	32%	39%	84%			▲	Quarter 3 saw a high number of inspections completed including backlog work. 12 inspections have been carried over to the 4th quarter to produce a more manageable total however there is currently only 1.0 FIE inspecting officer due to sickness absence. Performance is cumulative across the year with an annual performance target of 100% aimed for by year-end.	Place Managing	
PPS010	Planning and Environment	Regulatory Services & Health	% of Food Safety A-D inspections completed against the annual programme.	5.4	High is better	Service and Project Excellence	Ainsley Arnold	N/A	99%	100%	89%	86%	67%			▼	145/216 scheduled inspections were completed = 67%. Outstanding inspections have been carried over to quarter 4 where regular monitoring of progress is being undertaken to determine the necessity for remedial action within the final quarter.	Place Managing	
PPS011	Planning and Environment	Regulatory Services & Health	The % of Food Safety E rated premises that receive intervention activity	5.4	High is better	Service and Project Excellence	Ainsley Arnold	N/A	28%	100%	4%	8%	6%			▼	48/58 scheduled E inspections were completed during the third quarter (83%) reducing the backlog to 719 E-rated inspections. To address these premises moving forwards there is ongoing work being done to determine the best intervention which can be applied to them.	Place Managing	
PPS012	Planning and Environment	Regulatory Services & Health	The % of service requests responded to within 5 working days	5.4	High is better	Service and Project Excellence	Ainsley Arnold	N/A	87%	88%	88%	82%	83.5%			▲	Environmental Protection: 439 service requests received with a 76% response rate. Commercial Services: 319 service requests received with a 91% response rate. Overall Performance: 83.5%	Place Managing	
PPS013	Planning and Environment	Regulatory Services & Health	Total number of Air Quality Management Areas in Cheshire East	4.3	Low is better	Service and Project Excellence	Ainsley Arnold	N/A	18	17	17	17	17			◀▶	On 1 June 2018 the AQMA at Cranage was revoked. There are currently 17 AQMA's within CE.	Place Managing	
PPS014	Planning and Environment	Regulatory Services & Health	% of Air Quality Management Areas with an associated Air Quality Action Plan	4.3	High is better	Service and Project Excellence	Ainsley Arnold	N/A	54%	100%	54%	54%	54%			◀▶	A draft Action Plan has been produced including all AQMA's which will bring performance to 100%. This is currently moving through the approval process and will be finalised by the end of the financial year, subject to approval by Defra. Subject to any changes being required, we anticipate being able to report 100% as our Q4 outturn.	Place Managing	
PIH001	Infrastructure and Highways	Strategic Infrastructure	Number of successful Stage Gate Reviews completed on the Major schemes programme against forecast number.	2.4	High is better	Service and Project Excellence	Don Stockton	N/A	N/A (new indicator)	100% (7 out of 7)	43% (3 out of 7)	43% (3 out of 7)	57% (4 out of 7)			▲	This indicator measures actual progress against planned progress across the 7 Major (>£5m) Highway Schemes. One stage gate reviews was planned and completed in Q3 (Dec '18). A further review is planned in Q4 for one scheme. The 2 remaining reviews will be pushed into next financial year, due to a programme alteration on MEB and a delay with developer planning applications for NW Crews.	Place Making	
PIH002	Infrastructure and Highways	Strategic Infrastructure	Percentage of Highway Consultation on Planning Applications responded to within target	4.1	High is better	Service and Project Excellence	Don Stockton	90%	86.13%	90%	86%	90%	94%			▲	400 responded to in time out of 426 applications received	Place Making	
PIH003	Infrastructure and Highways	Strategic Infrastructure	Percentage of pre-application enquiries responded to within target (21 calendar days)	4.1	High is better	Service and Project Excellence	Don Stockton	90%	93.8%	95%	96%	95%	100%			▲	15 responded to in time out of 15 applications received	Place Managing	
PIH004	Infrastructure and Highways	Highways Contract Management	Average level of customer satisfaction with Highway service	2.4	High is better	External	Don Stockton	NHT Annual Survey	49%	47%	N/A	46%	N/A	N/A			▼	Annual measure. 2018 NHT Survey Results recently received, showing an overall satisfaction level of 46% across six areas, for which Cheshire East Highways has responsibility for 4: <ul style="list-style-type: none"> Customer satisfaction – Walking and cycling theme (51%) Customer Satisfaction – Tackling congestion (39%) Customer satisfaction – Road safety theme (52%) Customer Satisfaction – Highway maintenance / enforcement theme (43%) The NHT survey sample size of 5,000 individuals had a 29% response rate (1,453), and so the Council will be investigating opportunities to engage with a larger audience to enhance our understanding of satisfaction with highways across a range of measures in an updated Performance Management Framework.	Place Managing
PIH005	Infrastructure and Highways	Highways Contract Management	Insurance Claims - Target a reduction in insurance claims against Highways	2.4	Low is better	Service and Project Excellence	Don Stockton	Monitor against prior years performance at monthly Ops Board meetings	800	585	368	119	189			▼	The number of potholes reported in Quarter 3 was 2,323, compared to 2,100 pothole enquiries from the same period last year. The repudiation rate (rolling 12-month figure) at the end of Q3 remained at 92%. Since the start of the financial year the settled claims payments stands at £4,751	Place Managing	
PIH006	Infrastructure and Highways	Highways Contract Management	All Category 1 defects (Carriageway & footway) identified by the Safety Inspectors on the Cheshire East network in comparison to notification of Cat 1 defects by other reporting channels (RILTI, Members of the public etc)	2.4	High is better	Service and Project Excellence	Don Stockton	No direct benchmarking. Performance monitored at monthly Ops Board meetings	74%	74%	65%	87%	78.4%			▼	During Q3 5,141 out of 6,562 (78.4%) category 1 defects on the network were identified by the Safety Inspectors during the programmed routine inspections of the network in comparison to 1,421 (21.6%) of defects reported via other reporting channels. Figures include all actionable defects i.e. potholes, uneven flags, chipped kerbs etc.	Place Managing	
PIH007	Infrastructure and Highways	Highways Contract Management	Potholes - Category 1 Defects - % of Cat 1 defects made safe by the end of the working day for AB roads and urban C roads, all others within 5 days of notification via inspection or other.	2.4	High is better	Service and Project Excellence	Don Stockton	CEH approved business plan.	98.3%	98.3%	99%	99.6%	97.9%			▼	Out of the 6,198 Category 1 Defects identified in Q3, only 131 (2.11%) failed to be repaired within the appropriate timeframe. Overall pothole numbers have increased but Q3 has shown similar levels to same period last year.	Place Managing	
PIH008	Infrastructure and Highways	Parking Services	Civil Enforcement Officer Penalty Charge Notices cancelled due to issuance errors (lower result is better) (Cumulative performance)	6.2	Low is better	Service and Project Excellence	Don Stockton	2.0%	1.36%	1.5%	1.4%	1.16%	1.16%			◀▶	23,676 PCNs were issued and 275 cancelled between 1 April 2018 and 31 December 2018.	Place Managing	

PI Ref	Team	Service	Measure	Corporate Outcome	Polarity	Scorecard Category	Portfolio Holder	Benchmark	Year-End 2017/18	Target 2018/19	Q1	Q2	Q3	Q4	RAG	Quarterly Dir of Travel	Comments	Place Priority	
PGR001	Growth and Regeneration	Assets and Property	Capital Receipts	6.1	High is better	Finance and VFM	Ainsley Arnold	Against target	£4,979,861	£3.9m	£808,000	£2,303,600	£2,799,600			▼	The disposal pipeline for 2018/19 is now predicting a £5.479m capital receipt (so 80% weighted outturn of £4.383m). 10 assets have been sold to date, 7 land/property within assets, 3 farms, with a further 13 disposals in this year's pipeline.	Place Managing	
PGR002	Growth and Regeneration	Assets and Property	Commercial Income - Asset Mgt	6.1	High is better	Finance and VFM	Ainsley Arnold	Against target (Cumulative)	98.1% £1,715,151	98% £1,951,458	£709,589	£1,385,727	£1,820,572			▼	Assets income £1,239,886, Farms income £580,686 (cumulative year to date); 93% of the annual target figure.	Place Managing	
PGR003	Growth and Regeneration	Strategic Housing	Home adaptations for older and/or disabled residents (Majors + Minors + Preventions)	5.1	High is better	Service and Project Excellence	Ainsley Arnold	Against target	2,270	2,050 (450 majors, 1,200 minors and 400 preventions)	514	399 (Q2) 913 (Cumulative)	563 (Q3) 1,476 (Cumulative)			▲	Q3 - 138 majors, 401 minors, 24 preventions = 563. Minor adaptations for the year total 1,045 against an annual target of 1,200. Major adaptations for year total 332 against an annual target of 450. The pace has picked up in Q3 and we're seeing some improvements from contractors completing works, and extra staff have been approved on a temporary basis to deal with backlogs in work. Q3 was the highest performing quarter of the year to date, though Q2 performance has adversely impacted on the overall cumulative position so amber RAG assigned.	Place Making	
PGR004	Growth and Regeneration	Strategic Housing	Increase the supply of new affordable housing	5.1	High is better	Service and Project Excellence	Ainsley Arnold	Against target	613	355	209	382	494			▼	112 during Q3. Annual target already met, projection showing continued high level of delivery in 2018/19.	Place Making	
PGR005	Growth and Regeneration	Strategic Housing	Maintain the number of long-term empty homes in Cheshire East to less than 1%	5.1	Low is better	Service and Project Excellence	Ainsley Arnold	Against baseline	0.81%	<1%	N/A	N/A	N/A			▲	Annual target met in 2017/18, achieved better than 2016/17 (0.91%).	Place Making	
PGR006	Growth and Regeneration	Strategic Housing	Increase number of preventative actions taken in order to reduce levels of homelessness in Cheshire East (Cumulative data)	5.2	High is better	Service and Project Excellence	Ainsley Arnold	Against target (Cumulative)	889	400	100	343	500			▼	As a result of the Homelessness Reduction Act 2017, the Ministry of Housing have changed the types of preventions which can be reported against this measure. As a consequence, the target for 2018/19 was revised in line with Q1 data. Q2 performance was significantly higher than Q1, though reduced to 157 in Q3. Nonetheless, the revised annual target has been achieved, and will be reviewed for 2019/20 in line with outturn.	Place Making	
PGR007	Growth and Regeneration	Strategic Housing	Households helped to achieve affordable warmth (Cumulative data)	4.4	High is better	Service and Project Excellence	Ainsley Arnold	Against target (Cumulative)	322	250	96	89 (185 cumulative)	80 (265 cumulative)			▼	There has been a steady flow of enquiries for Affordable Warmth Grant, and the position at Q3 has already achieved our annual target.	Place Making	
PGR008	Growth and Regeneration	Growth and Regeneration	Connecting Cheshire - homes receiving high speed wifi (speeds higher than 24mbps)	2.4	High is better	Service and Project Excellence	Ainsley Arnold	Against target (cumulative)	9,327 (Q4 target: 13,082)	12,981 (March 2019) 13,734 (June 2019)	10,089	11,399	12,317			▼	The team is working on closing-off the change requests which alter the contracted target. The contract is now due to be delivered by June 2019 with a revised target of 13,700. Openreach have improved delivery reflecting closer management and barrier busting but Q4 is at risk. It is worth remembering that the contract (supplied by BDUK nationally) is stacked strongly in the supplier's favour giving CE little ability to manage lagging performance.	Place Managing	
PGR009	Growth and Regeneration	Facilities Management	Total cost of corporate office buildings	6.1	Low is better	Finance and VFM	Ainsley Arnold	Establishing benchmark	£1,656,692	£1,623,558	N/A	N/A	N/A			▲	Delamere – £376,544 Cledford – £79,242 Macc Town Hall – £569,184 Municipal Crewe – £268,587 Westfields – £363,135	Place Managing	
PGR010	Growth and Regeneration	Facilities Management	Carbon Management - CE Buildings - Reduction in CO2 Emissions (Electricity & Gas)	4.3	Low is better	Service and Project Excellence	Ainsley Arnold	Against target	9,247 tonnes	8,322 tonnes	9,407 tonnes	9,338 tonnes	8,451 tonnes			▲	Rolling 12-month performance figure, reported with quarter lag due to time needed to process billing. Q3 2018/19 result therefore a rolling 12-month figure ending Q2 2018/19. Direction of travel is positive, with a decrease from the previous quarter, and a reduction in tonnage from the same reporting period in 2017/18 (which stood at 9,111 tonnes). Following achievement of our overall reduction target by 2016, a further 20% reduction has been targeted by 2020.	Place Managing	
PRC001	Rural and Cultural Economy	Tatton Park	Visitors to Tatton Park	2.1	High is better	Service and Project Excellence	Don Stockton	N/A	698,097	750,000	184,588	399,048	587,099			▼	The target visitor number for Tatton has been adjusted against average attendance over the last 4 years excluding the Roald Dahl event. Q3 has seen both positive and negative periods of visits; the Halloween event was well received but weather over the 10 days was mixed. Christmas events went well and this boosted numbers towards mid/late December 2018.	Place Marketing	
PRC002	Rural and Cultural Economy	Tatton Park	Income - Tatton Park	2.3	High is better	Finance and VFM	Don Stockton	N/A	£3,927m	£4,109m	£1,076m	£2,511m	£3,209m			▼	One of the main key income streams is park entry income which is still above the level as reported in 2017. Additional income streams through admissions and attendance at Christmas events is attaining budget targets although there is still income due in Q4 from the national Trust, Natural England and February half-term which will further boost figures towards the income target. Other income streams such as group bookings and education provision continue to perform well and final year-end figures are expected to show this.	Place Managing	
PRC003	Rural and Cultural Economy	Public Rights of Way	Protect CE rural and urban character through ensuring the ease of use of 80% of the Public Rights of Way	4.3	High is better	Service and Project Excellence	Don Stockton	N/A	80%	>80%	N/A	N/A	N/A			▼	Annual measure. Adaptation of former Best Value indicator, based on a minimum 5% random sample of lengths of rights of way; 2017/18 performance on target.	Place Managing	
PRC004	Rural and Cultural Economy	Countryside	Increase annual number of Countryside Volunteer days	1.1	High is better	Service and Project Excellence	Don Stockton	N/A	957 days	>1,294 days	N/A	696 days	N/A			▲	An increase on the corresponding mid-year total last year (508 days) and more in line with what we would expect. Last year's figure was down in number due to a long term sickness of a member of staff.	Place Managing	
PRC005	Rural and Cultural Economy	Countryside	Maintain satisfaction with countryside events at greater than 95%	4.3	High is better	External	Don Stockton	N/A	95.8%	>95%	N/A	96.9%	N/A			▲	Half-yearly measure. 96 surveys were completed for events between 1st April 2018 and 30th September 2018, with 96.9% rating events overall as Excellent or Good, maintaining performance above the target of 95%.	Place Managing	
PRC006	Rural and Cultural Economy	Visitor Economy	Develop visitor economy - increase by 2.3% p/a from baseline of £842m in year 2015	2.1	High is better	Service and Project Excellence	Don Stockton	Establishing benchmark	2016 (latest figures at Sept 2017) actual of £895m	£922m	N/A	2017 (new/ latest figures at Aug 2018) actual of £921m	N/A	N/A			▲	The value of the visitor economy in Cheshire East is on track to hit £1bn by 2020; an ambitious target set out in the Cheshire East Visitor Economy Strategy 2016-2020. (RAG rating based on 2020 target.) The latest figures show a 69.3% increase in the value of the visitor economy to Cheshire East since the Borough came into being in 2009. Overnight stays in 2017 injected £200m into the hotel industry – an increase of 3.9% on the previous year, and figures show more people are staying overnight than ever before. With continuing investment in the Borough's heritage attractions and with HS2 on the horizon; this could lead to a further boost in numbers as the projects develop.	Place Marketing
PRC007	Rural and Cultural Economy	Visitor Economy	Increase the total number of 'Tourist Days' spent in Cheshire East by 2.3% p/a from the baseline of 16.87m in year 2015	2.1	High is better	Service and Project Excellence	Don Stockton	Establishing benchmark	2016 (latest figures at Sept 2017) actual of 17.66m	18.08m	N/A	2017 (new/ latest figures at Aug 2018) actual of 17.63m	N/A	N/A			▼	2017 figures show 17.63 million visitor days spent in Cheshire East; a very slight decrease from the previous year. This indicator however does not represent the full picture and the overall economic success of the visitor economy in Cheshire East. Figures currently show that visitors are spending more and staying longer in the Borough each year. The headline target for the value of the visitor economy reflects strong growth in visitor spending. The overall objective for Cheshire East is to turn day trippers into overnight stays as the spend per person is higher. These overall figures show good progress.	Place Marketing
PCO008	Customer Operations	Libraries	Number of visitors to libraries (Cumulative data)	1.1	High is better	External	Liz Wardlaw	CEC Data	1,472,235	1,500,000	345,512	734,136	1,087,676			▼	Q3 saw an decrease in visitors compared to Q2. Increased access to digital resources and alternative means of accessing knowledge and information continue to impact on traditional use.	Place Managing	
PLS001	Leisure Services	Leisure Services	Increase usage of Council-owned Leisure Facilities by 1% per year (Cumulative data)	5.1	High is better	External	Liz Wardlaw	CEC Data	3,363,810	3,397,448	913,830	1,751,939	2,634,228			▲	Quarter 3 performance was 882,289 against the Q3 target of 815,897. The cumulative in-year figure of 2,634,228 is significantly ahead of the 1% increase Q3 target of 2,465,859.	Place Managing	
PLS002	Leisure Services	Leisure Services	Deliver 'Bikeability' Level 2 or 3 cycle training to young people aged 8-18 years in the Borough (Cumulative data)	5.1	High is better	External	Liz Wardlaw	CEC Data	6,020	6,080	1,969	3,128	4,836			▲	Q3 performance of 1,708 was above the quarterly target (of 1,520), and an increase on Q2 (1,159) which is traditionally the quieter period of the year due to school closures in August. The overall in-year total of 4,836 is higher than the Q3 actual in 2017/18, and above target.	Place Managing	

PI Ref	Team	Service	Measure	Corporate Outcome	Polarity	Scorecard Category	Portfolio Holder	Benchmark	Year-End 2017/18	Target 2018/19	Q1	Q2	Q3	Q4	RAG	Quarterly Dir of Travel	Comments	Place Priority
PLS003	Leisure Services	Leisure Services	Increase the number of Leisure Services volunteer hours (Leisure Development) (Cumulative data)	1.1	High is better	External	Liz Wardlaw	CEC Data	6,995	7,065	1,991	3,858	5,770			▲	Performance remained above the quarterly and in-year targets for the time dedicated to the crucial role of support to local sports clubs and events. 1,912 hours were given during Q3, an increase from 1,867 during Q2.	Place Managing
PWE001	Waste and Environmental Services	Waste and Environmental Services	Residual household waste collected per household (kgs)	4.2	Low is better	Service and Project Excellence	Don Stockton	Q2 Mean across 68 authorities in LG Inform Benchmarking: 112kg	488kg (estimate)	<530kg	120kg (estimate)	128kg (estimate)	125kg (estimate)			▲	The amount of residual waste per household remains relatively constant.	Place Managing
PWE002	Waste and Environmental Services	Waste and Environmental Services	Maintain the percentage of household waste sent for recycling, reuse and composting at 50%	4.2	High is better	Service and Project Excellence	Don Stockton	Under investigation	54.4% (estimate)	Exceed national target of 50%	59% (estimate)	55% (estimate)	53% (estimate)			▼	Our recycling rate continues to be above the national target for 2020 and reflects the hard work of residents and the authority.	Place Managing
PWE003	Waste and Environmental Services	Waste and Environmental Services	Increase the % of household waste sent for energy recovery	4.4	High is better	Service and Project Excellence	Don Stockton	Under investigation	20% (estimate)	>15%	36% (estimate)	33% (estimate)	35% (estimate)			▲	We continue to send the vast majority of our residual waste to energy from waste.	Place Managing
PWE004	Waste and Environmental Services	Waste and Environmental Services	We will increase the tonnage of materials re-used by 1% per year	4.2	High is better	Service and Project Excellence	Don Stockton	Under investigation	1,650 tonnes (estimate)	1% higher than previous year (1,667 tonnes)	410kg (estimate)	400 tonnes (estimate)	450 tonnes (estimate)			▲	Reuse at our household waste recycling centres and by our third sector partner continues to increase.	Place Managing

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Extra Controls in the Private Rented Sector

Environment and Regeneration Overview and Scrutiny Committee 18 March 2019

Working for a **brighter future** together



Background

- Strategic Housing work plan – *“Examine the evidence base for extra controls in the private rented sector”*
- Members’ concerns:
 - Effect on communities and neighbourhoods
 - Poor housing conditions and overcrowding
 - Exploitation of tenants
 - Waste and fly tipping
- Calls for greater regulation of HMOs / compulsory landlord registration scheme
- This presentation provides an update on work which have been completed against the agreed actions

Actions previously agreed (HMO's)

Recommendation	Action	Timescale
1. Focus on the implementation of the extension to the mandatory licensing scheme	Put staffing resources in place Develop and launch a communications plan	Subject to implementation date for legislation – estimated April 2018
2. Pro-active work to inspect the HMOs that fall outside of the mandatory licensing scheme	Continue with the existing programme of HMO inspections	Ongoing
3. Not to introduce additional licensing at this time due to a lack of sufficient and robust evidence to support it	Re-evaluate the evidence for additional licensing of c150 unlicensed properties	12 months after implementation of mandatory licensing

Extension to Mandatory Licensing of HMOs

- Legislation changes took effect on 1st October 2018
- An entire house or flat which is let to 5 or more tenants who form 2 or more households and who share facilities – this is a HMO that will require a licence, regardless of how many storeys the property is set out over
 - Minimum room sizes introduced
 - Licence holders will be required to comply with LA schemes for waste management

Mandatory Licensing of HMOs - update

- Recruitment – 2fte HMO Compliance Officers
- Communication Plan – Report a HMO, Online HMO Register, Press releases, Social Media, Mailings, Presentations and face to face meetings (press cuttings)
- New fee structure
- Enforcement Policy with new stronger powers
- DBS checks implemented
- Up to 15th August 2018 – 40 new applications
- From 16th August - 89 new applications
- Current figures – 180 HMO Licences

Mandatory HMOs

- **Challenges –**
 - Incomplete paperwork being sent through from applicants
 - Fear of GDPR – resistance to sharing tenancy agreements
 - Informal management arrangements without formal contracts in place
 - ICT challenges

Mandatory HMOs

- **Positives:**
 - Good standards of accommodation



- Provides a level playing field for landlords in the HMO market
- Opportunity to stipulate and enforce maximum occupancy
- Positive engagement with landlords and agents – building relationships
- Compulsory property inspections

Mandatory HMOs

Next steps:

- Staffing – looking at ways to expand the service
- Enforcement action against unlicensed HMOs
- Management Orders – exploring options
- Continue our inspection programme for the properties that don't require a licence
- Review the case for Additional Licensing Scheme for other HMOs

Actions (2)

Recommendation to give further consideration to an Article 4 Direction to remove permitted development rights in respect of HMOs through the collation of evidence in relation to specific, identified areas.

HMOs and Planning

Dwelling house (planning use class C3) → 'small' HMO (planning use class C4)
.....is 'permitted development'

Dwelling house (planning use class C3) → 'large' HMO ('sui generis use')
.....requires planning permission from the local planning authority

Definitions:

'small' HMO = between 3 and 6 unrelated individuals who share basic amenities

'large' HMO = more than 6 unrelated individuals who share basic amenities

'sui generis use' = a use falling outside any planning use class

- Permitted development rights can be removed through an Article 4 Direction (A4D) across a defined area, so that an express planning permission is required from the local planning authority for the development of all HMOs, regardless of the size of the property
- A4Ds must be strongly justified as they take away a national grant of planning permission
- They should be limited to situations where such action is necessary to protect local amenity or the well-being of an area.
- The potential harm that a direction is intended to address should be clearly identified.

A4D considerations

- There is an overlap between the evidence required to justify the introduction of selective licensing and putting in place an A4D – both extend into local amenity and well-being issues
- However, an Article 4 Direction will not address any local amenity issues that exist, even if it was evidenced that these are directly linked to HMOs in the area
- The effect of an A4D is limited to requiring a planning application to be made to the LPA for any new, additional HMOs in the designated area.
- The case for an A4D needs to be considered in the context of the Council's potential introduction of selective licencing. If there is sufficient evidence for selective licencing and it is introduced, it should impact positively on the standard of private rented homes and how they are managed, including those HMOs that currently fall outside of the licensing regime.
- The impact of selective licencing would need to be monitored to understand whether it is effectively addressing the local amenity issues that warranted its introduction.
- The absence of evidence to justify selective licencing may similarly indicate a difficulty in justifying an A4D.

Selective Licensing

“compulsory landlord registration scheme”

- Area with a high proportion of private rented housing (>19%), and one or more of the following:
 - Low housing demand
 - Significant and persistent anti social behaviour
 - Poor property conditions
 - High levels of migration / deprivation / crime
- Borough-wide scheme not suitable due to proportion of private rented housing (17.7%, BRE 2019)
- Merit in considering localised schemes in Crewe Central / Crewe South – further in depth analysis required

Actions (3)

Recommendation	Action	Timescale
1. Not to introduce selective licensing at this time – further in-depth analysis of Crewe Central / Crewe South needed	In-depth analysis of evidence in Crewe Central / Crewe South	January 2019
2. Improve data collection by front line services to ensure the data we own is at the highest level of reliability	Review data quality, collection and recording methods and make recommendations / implement solutions	April 2018
3. Encourage reporting of poor housing conditions / poor management	Communications plan to increase tenants' awareness of their rights	April 2018

Selective Licensing - Update

- Commissioned an evidence base for housing conditions – Housing Stock Model (BRE) - Work to be completed Spring 2019

Next Steps:

- Re-examine and update other categories of evidence required – cross reference with evidence base from BRE to form a full picture
- Consider what issues we are seeking to address – alternative strategies to tackle the issues – is selective licensing the most appropriate mechanism?
- Decision on whether a Selective Licensing scheme should be consulted on (Cabinet decision)

QUESTIONS?

Working for a *brighter future* together



Flood Risk Management Update 2019



Environment & Regeneration Overview and Scrutiny Committee

Meeting 18th March 2019

Paul M. Reeves - Flood Risk Manager

OFFICIAL

Flood and Water Management Act 2010 – Principal Duties of the Council

- The Council must write and update a Local Flood Risk Management Strategy
- The Council has a duty to Investigate Significant Flood Incidents
- The Council has Consenting and Enforcement Powers :
 - **The Council is now responsible for flooding associated with ordinary watercourses, surface water, groundwater**
- The Council has the power to Designate Features/Make byelaws
- The Council became the lead and statutory consultee on Sustainable Drainage Systems in April 2015.
- The Council is required to Maintain an Asset Register of 3rd Party flood risk assets

Flood Risk milestones 2018/19

- Recent milestones in the **Flood Risk Regulations** cycle are:
- Publication of Poynton Flood Study (Feb 2019)
- Issue of business cases for two local capital schemes to the Environment Agency
- 81 accounts of flooding reported to and investigated by the Council in 2018/19
 - Collaborative working
 - Property Level Protection advice
 - Cheshire East Highways schemes
- Section 19 Flood Investigation: Poynton 2016

Poynton Post Event Actions

- Flood Investigation
- Section 19 Formal Flood Investigation Report
- Strategic study undertaken by Jacobs
- Cheshire East Highways, repair and maintenance works
- United Utilities drainage repair works
- Collaborating with United Utilities and Cheshire East Highways to undertake both future improvements and Property Level Protection schemes
- Bid to access Environment Agency Flood Defence Grant in Aid funding allocation
- Community resilience group in conjunction with **FloodHub** and all major stakeholders planned for March 2019

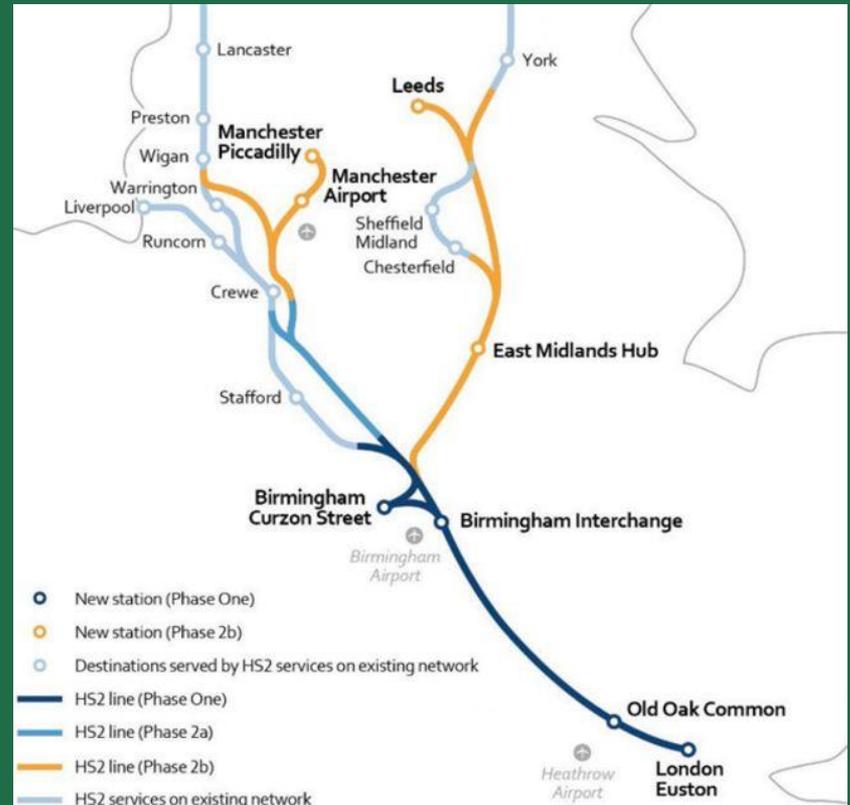
Strategic Development Control & Enforcement Actions

- A number of ongoing strategic development control actions which require Council control:
- Property flooding as a linked with:
 - New developments, Shavington/Wilmslow/Handforth/Alderley Edge/Knutsford
 - Highways England, Chapel Lane



Statutory Planning

- Risk Management Authorities as a Statutory consultee include Cheshire East Highways and the Cheshire East Lead Local Flood Authority
- Commented on circa 850 planning applications 2018/19
- HS2 Consultation phases 2a & 2b
- Local Plan - Additional allocations



Drainage Improvements 2018/19

- 6 Schemes delivered
- 3no. Residential properties protected



Woodhouse Lane,
Gawsworth

Next steps 2019/20

- Statutory Duties (Regulatory, Planning & Dev Control)
- Highway Drainage Improvement works (Council Funded):
 - 20 Schemes put forward, subject to funding, prioritised using risk based approach
 - 10 highway drainage improvement schemes are associated with property flooding
- Flood Defence Schemes (Defra/Environment Agency/Local Levy funded)
 - Poynton business case to be submitted April 2019
 - Pearl Street business case to be submitted April 2019
- Review/update of Flood Hazard and Flood Risk Maps, December 2019
- Review/update of Flood Risk Management Plans, December 2021
- Collaborative works with United Utilities

Bucklow Hill Lane,
High Legh





FORWARD PLAN FOR THE PERIOD ENDING 30TH JUNE 2019

This Plan sets out the key decisions which the Executive expects to take over the period indicated above. The Plan is rolled forward every month. A key decision is defined in the Council's Constitution as:

“an executive decision which is likely –

- (a) to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the local authority.

For the purpose of the above, savings or expenditure are “significant” if they are equal to or greater than £1M.”

Reports relevant to key decisions, and any listed background documents, may be viewed at any of the Council's Offices/Information Centres 5 days before the decision is to be made. Copies of, or extracts from, these documents may be obtained on the payment of a reasonable fee from the following address:

Democratic Services Team
Cheshire East Council
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ
Telephone: 01270 686472

However, it is not possible to make available for viewing or to supply copies of reports or documents the publication of which is restricted due to confidentiality of the information contained.

A record of each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, at Council Information Centres and at Council Offices.

This Forward Plan also provides notice that the Cabinet, or a Portfolio Holder, may decide to take a decision in private, that is, with the public and press excluded from the meeting. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, 28 clear days' notice must be given of any decision to be taken in private by the Cabinet or a Portfolio Holder, with provision for the public to make representations as to why the decision should be taken in public. In such cases, Members of the Council and the public may make representations in writing to the

Democratic Services Team Manager using the contact details below. A further notice of intention to hold the meeting in private must then be published 5 clear days before the meeting, setting out any representations received about why the meeting should be held in public, together with a response from the Leader and the Cabinet.

The list of decisions in this Forward Plan indicates whether a decision is to be taken in private, with the reason category for the decision being taken in private being drawn from the list overleaf:

1. Information relating to an individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including to authority holding that information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
5. Information in respect of which a claim to legal and professional privilege could be maintained in legal proceedings
6. Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime

If you would like to make representations about any decision to be conducted in private at a meeting, please email:

Paul Mountford, Executive Democratic Services Officer
paul.mountford@cheshireeast.gov.uk

Such representations must be received at least 10 clear working days before the date of the Cabinet or Portfolio Holder meeting concerned.

Where it has not been possible to meet the 28 clear day rule for publication of notice of a key decision or intention to meet in private, the relevant notices will be published as soon as possible in accordance with the requirements of the Constitution.

The law and the Council's Constitution provide for urgent key decisions to be made. Any decision made in this way will be published in the same way.

Forward Plan

Key Decision and Private Non-Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-43 Families Achieving Change Together	To authorise the start of a tender process to establish a devolved children's social work model (Families Achieving Change Together (FACT)), and provide delegated authority to the Executive Director People in consultation with the Portfolio Holder for Children and Families to award the contract to the FACT service.	Cabinet	12 Mar 2019		David Leadbetter	N/A
CE 18/19-45 Rural Action Plan	The Council has identified rural matters as a strategic priority and has undertaken to build a strong and resilient rural economy with strong, supportive rural places and communities. The report will present a Rural Action Plan for approval relating to the period 2019/20 – 2021/22.	Cabinet	12 Mar 2019		Brendan Flanagan, Head of Rural and Cultural Economy	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-46 ASDV Review Update	To approve the recommendations in the report, including any recommendations to the Portfolio Holder for Finance and Communication for decision.	Cabinet	12 Mar 2019		Sean Hannaby, Director of Planning and Environment	Fully exempt - paras 3 & 4
CE 18/19-48 Supported Local Bus Service Review - Procurement Proposals for Little Bus Service	To recommend changes to the Little Bus services beyond the existing service contract. The proposed changes will secure improvements in the quality and extent of the Little Bus operations whilst realising savings targets within the Medium Term Financial Strategy.	Cabinet	9 Apr 2019		Richard Hibbert	Fully exempt - paras 3 & 4
CE 18/19-49 Crewe Hub Station	To take all necessary actions to progress the Crewe Hub, including land acquisition and preparation of an evidence base for an Enterprise Zone.	Cabinet	11 Jun 2019			N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-38 Malbank School and Sixth Form College - Authority to Let a Contract	To seek approval to delegate authority to the Executive Director of People to authorise the entering into of a construction contract for the creation of additional pupil places at Malbank School and Sixth Form College.	Cabinet	9 Jul 2019		Jacky Forster, Director of Education and 14-19 Skills	N/A
CE 18/19-47 Proposed Expansion of Middlewich High School	To seek approval for the proposed expansion of Middlewich High School from 700 to 775 places for implementation from September 2020, subject to due consideration of any feedback received during informal consultation. In addition, to seek approval to delegate to the Executive Director People authority to enter into a construction contract for additional places at the School.	Cabinet	9 Jul 2019		Jacky Forster, Director of Education and 14-19 Skills	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-44 Local Transport Plan	Cheshire East Council as the Local Transport Authority has a duty to produce, and keep under review, a Local Transport Plan (LTP) in accordance with the Local Transport Act 2008. Council will be asked to approve the LTP for adoption following consideration by Cabinet.	Council	18 Jul 2019		Richard Hibbert	N/A

Environment and Regeneration Overview and Scrutiny

Date of Meeting: 21 January 2019

Report Title: Work Programme

Portfolio Holder: Cllrs A Arnold, P Bates and D Stockton

Senior Officer: Acting Director of Legal Services

1. Report Summary

- 1.1. To review items in the Work Programme listed in the schedule attached, together with any other items suggested by Committee Members.

2. Recommendation

- 2.1. That the work programme be reviewed.

3. Reasons for Recommendation

- 3.1 It is good practice to review the work programme and update accordingly

4. Other Options Considered

- 4.1. There are no further options to consider.

5. Background

- 5.1 The schedule attached has been updated following the last meeting of the committee.

5.1.2 Members are asked to review the schedule attached to this report, and if appropriate, add new items or delete items that no longer require any scrutiny activity. When selecting potential topics, Members should have regard to the Council's new three year plan and also to the general criteria listed below, which should be applied to all potential items when considering whether any Scrutiny activity is appropriate.

5.1.3 The following questions should be asked in respect of each potential work programme item:

- Does the issue fall within a corporate priority;
- Is the issue of key interest to the public;
- Does the matter relate to a poor or declining performing service for which there is no obvious explanation;

- Is there a pattern of budgetary overspends;
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service;

5.1.4 If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

5.2 Medium Term Financial Strategy

5.2.1 The council's Medium Term Financial Strategy 2019-22 will be used as an additional tool to support the forward planning and work programming of matters by the four overview and scrutiny committees.

5.2.2 Published alongside this covering report are the key figures extracted from the Strategy document for the Cabinet portfolios relating to the remit of this committee.

6 Implications

6.2 Legal Implications

6.2.1 There are no legal implications at this stage.

6.3 Finance Implications

6.3.1 There are no financial implications at this stage

6.4 Equality Implications

6.4.1 There are no equalities implications at this stage.

6.5 Human Resources Implications

6.5.1 There are no human resources implications at this stage.

6.6 Risk Management Implications

6.6.1 There are no risk management implications at this stage.

6.7 Rural Communities Implications

6.7.1 There are no implications for rural communities.

6.8 Implications for Children & Young People

6.8.1 There are no implications for children and young people at this stage.

6.9 Public Health Implications

6.9.1 There are no direct implications for public health.

7 Ward Members Affected

7.2 All.

8 Access to Information

8.2 The background papers can be inspected by contacting the report author

9 Contact Information

9.2 Any questions relating to this report should be directed to the following officer:

Name: Katie Small

Job Title: Scrutiny Officer

Email: Katie.small@cheshireeast.gov.uk

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Date: 18.3.19 Time: 2.00pm Venue: Capesthorpe Room, Macclesfield Town Hall	Date: 17.6.19 Time: 2.00pm Venue: Committee suite, Westfields	Date: 16.9.19 Time: 2.00pm Venue: Committee suite, Westfields	Date: 11.11.19 Time: 2.00pm Venue: Committee suite, Westfields	Date: 20.1.20 Time: 2.00pm Venue: Committee suite, Westfields	Date: 16.3.20 Time: 2.00pm Venue: Committee suite, Westfields
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<u>Item</u>	<u>Purpose</u>	<u>Lead Officer</u>	<u>Portfolios</u>	<u>Suggested by</u>	<u>Scrutiny role</u>	<u>Corporate priorities</u>	<u>Date</u>
Environment and Regeneration Performance Scorecard	To scrutinise the performance of the areas of work which fall within the remit of the committee.	Executive Director of Place and Acting Deputy Chief Executive	Housing and Planning Regeneration	Committee	Performance monitoring	Our local communities are strong and supportive Cheshire is a green and sustainable place	18.3.19
Extra Controls in Private Rented Sector	To receive a presentation on the extra controls	Executive Director of Place and Acting Deputy Chief Executive	Housing and Planning	Committee	Post-decision scrutiny / committee report	Cheshire is a green and sustainable place Cheshire	18.3.19

<u>Item</u>	<u>Purpose</u>	<u>Lead Officer</u>	<u>Portfolios</u>	<u>Suggested by</u>	<u>Scrutiny role</u>	<u>Corporate priorities</u>	<u>Date</u>
						East has a strong and resilient economy	
Flood Risk Management	To scrutinise flood risk management in Cheshire East	Commissioning Manager for Highways	Regeneration	Legislative duty	Performance monitoring / annual review	Cheshire is a green and sustainable place	18.3.19
Local Transport Plan	To receive an update presentation progress to date, key themes and next steps	Executive Director of Place and Acting Deputy Chief Executive	Regeneration	Executive Director of Place and Acting Deputy Chief Executive	Pre-decisions scrutiny	Cheshire is a green and sustainable place	18.3.19 17.6.19
Tatton Park Vision	To scrutinise Phase 2 of the Tatton Park Vision.	Head of Rural and Cultural Economy		Committee	Post-decision scrutiny / performance monitoring	Cheshire is a green and sustainable place Cheshire East has a strong and resilient economy	17.6.19

<u>Item</u>	<u>Purpose</u>	<u>Lead Officer</u>	<u>Portfolios</u>	<u>Suggested by</u>	<u>Scrutiny role</u>	<u>Corporate priorities</u>	<u>Date</u>
Well Managed Highway Code of Practice	To review the proposals.	Commissioning Manager for Highways	Regeneration	Committee	Pre decision scrutiny		17.6.19
Update on Major Infrastructure Projects	To receive an update.	Executive Director of Place and Acting Deputy Chief Executive	Housing and Planning	Executive Director of Place and Acting Deputy Chief Executive	Progress and performance monitoring	Cheshire is a green and sustainable place Cheshire East has a strong and resilient economy	17.6.19
Air Quality Annual Status Report	To consider the Air Quality Annual Status Report.	Executive Director of Place and Acting Deputy Chief Executive	Regeneration	Executive Director of Place and Acting Deputy Chief Executive	Performance monitoring	Cheshire is a green and sustainable place	11.11.19
Taxi Licensing / TSS Vehicle Standards	To scrutinise taxi licensing and vehicle standards.	Executive Director of Place and Acting Deputy Chief Executive	Regeneration	Committee	Performance monitoring	Cheshire East has a strong and resilient economy	Briefing note to be circulated

<u>Item</u>	<u>Purpose</u>	<u>Lead Officer</u>	<u>Portfolios</u>	<u>Suggested by</u>	<u>Scrutiny role</u>	<u>Corporate priorities</u>	<u>Date</u>

Possible Future Items/briefings notes

Little Bus - Community Transport
HS2/Crewe Station

Outcome 2 - Cheshire East has a strong and resilient economy

<p>What this means:</p>	<p>We will invest in the building blocks that will allow business to grow, give our residents the right skills to secure employment and attract inward investment in to the Borough. By working together with business and our residents we will enhance the quality of place and create prosperity for all.</p>			
<p>What the Council will focus on:</p>	<p>1. Culture, Heritage and Tourism</p>	<p>2. Jobs and Skills</p>	<p>3. Business Growth and Inward Investment</p>	<p>4. Infrastructure</p>
<p>What this will look like:</p>	<p>Across the Borough our towns and villages will offer a rich mix of retail, leisure, cultural and heritage facilities that will serve our residents and attract more visitors and tourists to Cheshire East.</p>	<p>The workforce in Cheshire East will be well educated and skilled. Unemployment will be kept low, new and high quality jobs will be created and people will be ready for work as soon as they leave education or training.</p>	<p>Businesses will grow and thrive in Cheshire East. Sites and support will be available to attract new businesses to the Borough and to allow existing businesses to grow.</p>	<p>The Borough will be connected to the rest of the country and movement and connectivity within the Borough will improve as well as being safe and efficient.</p>

Key Priorities

Cheshire East has one of the strongest economies in the country and is made up of a vibrant mix of businesses across a wide range of sectors. However, we need to maintain this position and create further growth that will support the wellbeing of our residents.

However, there are some strategic risks which must be managed if we are to be able to support continuing growth in the Borough's economy.

In particular we need to continue to support housing growth in a manner so that we can provide the right type of housing that will attract people with the skills to support our local economy; as well meeting the needs of all our residents.

Furthermore, we need to ensure we can deliver employment sites so we can continue to attract inward investment and to enable our existing businesses to grow and become more productive.

Another key strand of supporting a vibrant economy is ensuring we are able to provide a rich and diverse range of leisure opportunities for visitors and local residents to enjoy.

With this in mind the Council is prioritising investment from both its capital and revenue budgets to support economic growth through the delivery of major infrastructure projects such as HS2 and through projects which will support housing, employment and regeneration in our towns and villages.

Challenges

- Not just delivering housing growth but delivering the right type of houses which meet all the needs of residents and will attract new residents to the Borough.
- Delivering employment sites to attract inward investment and to enable existing businesses in the Borough to grow.
- Delivering the required infrastructure to support growth in a sustainable manner.

Opportunities

- Ensuring we fully capitalise on the opportunity for sustainable growth that can be enabled with the arrival of high speed rail and other investments in strategic infrastructure.
- Taking a strategic approach to the way we manage our land and property so that we can not only support economic growth but also create future revenue to support the delivery of essential services.
- Regenerating our key towns so we can offer a diverse range of leisure, retail and commercial opportunities.

Proposals to vary the Budget under Outcome 2 (Economy) are focused on these areas:

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2019/20 £m*	2020/21 £m*	2021/22 £m*
Visitor Economy (Revenue Savings) [3] Reviewing alternative and more efficient means of delivering visitor information in the Borough. <i>Impact on Visitor Economy Service Budget =</i>	-0.017	-0.022	-0.022
Contract and Commissioning savings (Revenue Savings) [4] The Council is reviewing all its commercial arrangements with third parties including the contracts it holds with its wholly owned companies. A proposal to deliver this saving target has been developed and has been considered by the Council’s Cabinet. <i>Impact on Cross Service Budgets =</i>	-0.250	-0.250	-0.250
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19. Values are not cumulative</i></p>			

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2019/20 £m*	2020/21 £m*	2021/22 £m*
Macclesfield Silk Heritage Trust (Revenue Investment) [5] This proposal recommends a standstill position in investment in the Trust, to improve sustainability whilst West Park Museum is redeveloped. <i>Impact on Cultural Economy Service Budget =</i>	+0.020	+0.020	+0.020
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p><i>Values are not cumulative</i></p>			

Income generation	2019/20	2020/21	2021/22
<i>Charging strategies for each service area to increase income where appropriate based on market rates and considering the price elasticity of demand for services.</i>	£m*	£m*	£m*
Increase Public Rights of Way Fees and Charges (Revenue Savings) [6] Additional income to be delivered through the Public Rights of Way Service. <i>Impact on Public Rights of Way Service Budget =</i>	-0.023	-0.023	-0.023
Investment Portfolio (Revenue Savings) [7] The objective of this proposal is to deliver a long term and sustainable income to the Council through investment in commercial property. The general approach will be to consider the level of investment, risk and potential rate of return prior to considering acquiring the specific investment. <i>Impact on Assets Service Budget =</i>	-0.250	-0.500	-0.500
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

Investment in services	2019/20	2020/21	2021/22
<i>Investment will be put into systems that support key services and into other assets to ensure they remain fit for purpose. The impact of capital spending will be managed at affordable levels.</i>	£m*	£m*	£m*
<p>Cheshire East Reflects (Revenue Savings) [8]</p> <p>The programme of events end in 2018 so no further funding will be required in 2019/20.</p> <p style="text-align: right;"><i>Impact on Cultural Economy Service Budget =</i></p>	-0.050	-0.050	-0.050
<p>Business Rate Growth for Council Facilities (Revenue Investment) [9]</p> <p>Recent additions to the Council's estate to improve facilities for residents have resulted in pressures on budgets. For example, the creation of improved leisure and environmental facilities, the retention of empty buildings and the revaluation of properties for business rates has resulted in higher business rates being payable, are contributing to the budget pressure.</p> <p style="text-align: right;"><i>Impact on Facilities Management Service Budget =</i></p>	+0.090	+0.180	+0.180
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

Investment in services <i>Investment will be put into systems that support key services and into other assets to ensure they remain fit for purpose. The impact of capital spending will be managed at affordable levels.</i>	2019/20 £m*	2020/21 £m*	2021/22 £m*
Management of Risks Relating to Land (Revenue Investment) [10] The Council has a number of brownfield sites in its ownership, some of which are former landfill sites or contaminated land from their former uses. The Council currently has robust management arrangements for active sites, but needs to put in place a regime to address non-active sites and to undertake works on certain sites e.g. water treatment, septic tanks. <i>Impact on Assets and Facilities Management Service Budget =</i>	+0.090	+0.010	+0.010
Energy Cost Increases (Revenue Investment) [11] Additional budget requirement as a result of the increased cost of gas and electricity within Council buildings. The full impact of the increase will be mitigated in 2019/20 due to the abolition of the Carbon Reduction Commitment Levy (CRC), which has been replaced by an increase in the Climate Change Levy at lower cost than CRC. <i>Impact on Facilities Management Service Budget =</i>	+0.145	+0.145	+0.145
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

Reducing subsidy	2019/20	2020/21	2021/22
<i>Ensure limited resources are redirected to the areas with the most critical need.</i>	£m*	£m*	£m*
<p>Homelessness Reduction Act - new burdens (Revenue Investment) [12]</p> <p>The Minister for Local Government is providing local authorities with new burdens funding following the introduction of the Homelessness Reduction Act. The Homelessness Reduction Act places new statutory duties on Local Authorities.</p> <p>The Homelessness Reduction Act has significantly reformed England's homelessness legislation to ensure that more people get the help they need to prevent them becoming homeless in the first place. It forms part of the Government's end to end approach to tackling homelessness, helping both those at risk of homelessness and those experiencing a crisis. The new burdens funding for the Act sits alongside other funding for homelessness, including the Homelessness Prevention funding and the Flexible Homelessness Support Grant.</p> <p>The funding has been made available for local authorities to meet the new duties contained within the Act.</p> <p style="text-align: right;"><i>Impact on Strategic Housing Service Budget =</i></p>	+0.010	-0.037	-0.037
<p>Community Transport (Revenue Savings) [13]</p> <p>Following the introduction of the revised bus network the Council has continued to look how to deliver its transport related services in the most effective and efficient way. This programme is now looking at a review of the Council's flexible transport Little Bus service. In addition, staff and overhead efficiencies from the Council's wholly owned company, TSS, are being proposed.</p> <p style="text-align: right;"><i>Impact on Client Commissioning - Transport Service Budget =</i></p>	-0.109	-0.200	-0.200
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

Outcome 4 – Cheshire East is a green and sustainable place

What this means:	Cheshire East’s rural and urban character is protected and enhanced through sensitive development, environmental management, transport and waste disposal policies.			
What the Council will focus on:	1. Sustainable Development	2. Waste Management	3. Environment	4. Highways and Parking
What this will look like:	<p>We will deliver the right homes in the right places by unlocking brownfield sites and controlling new development through the planning process to ensure that it will fit within its local setting, help create a better place for residents to live and work in, and protect the areas urban and rural character.</p>	<p>We will promote sustainability through keeping the Borough clean, public engagement in waste reduction and reuse, introducing food waste recycling and disposing of the remaining waste to produce energy, minimising the use of landfill.</p>	<p>Cheshire East Council will continue to protect our countryside and ensure that new development appropriately contributes towards improved facilities needed as a result of increased housing.</p> <p>CEC will ensure that the environmental impact of new development is assessed and appropriate measures implemented to mitigate any harmful impacts.</p> <p>CEC is continuing to develop appropriate strategies and policies to protect our environment.</p>	<p>The Council has procured a new Highway Services Contract in order to improve transport connectivity through a well managed and maintained highway network.</p> <p>We will commence a programme of local transport and parking reviews to gather the evidence necessary for preparation of annual investment programmes and implementation of the Council’s updated Local Transport Plan strategy to support sustainable growth.</p> <p>CEC will ensure that all new development makes provision where appropriate to transport infrastructure that supports public transport, cycling and walking wherever possible.</p>

Key Priorities

The Council is focused on protecting and enhancing Cheshire East's rural and urban character through sensitive development and effective environmental management.

The Local Plan provides an effective strategic planning framework to control development in the Borough. This includes policies aimed at maintaining the quality of housing development in the Borough and we will continue to ensure our planning service has the resources it needs to continue to be effective.

We also understand that the maintenance and management of highways and parking are important issues for local residents and businesses.

We are therefore developing a Local Transport Plan which will promote sustainable transport in the Borough by promoting the use of cycling, walking and public transport. It will also include a comprehensive parking strategy for the Borough which will set the direction for the development of parking provision across the Borough.

We have also procured a new contract for the maintenance of highways which is aimed at reducing cost, improving the quality of service delivery and improving customer satisfaction rates with this important service.

Another important dimension to the way we manage the environment is our approach to waste management. We have a very effective waste management strategy which has enabled the Council to divert almost 100% of our waste away from landfill and has seen a significant increase in our recycling and reuse rates. We will continue to improve our waste management arrangements to ensure they are as efficient as possible whilst delivering the maximum level of benefit to the environment.

Challenges

- We have one of the busiest planning departments in the country and have significant numbers of complex applications to deal with. We therefore need to ensure we continue to get the balance between controlling development and providing a good level of customer service to applicants and residents.
- Whilst we have invested significantly in the highway network to protect this important asset, poor weather events will lead to the need to undertake further repairs on the highway.

Opportunities

- The local transport plan will create a framework to enable us to put further measures in to promote cycling, walking and the use of public transport.
- A fundamental review of parking in the Borough will enable us to set tariffs in a way which will support our economy and to promote alternative forms of transport.
- We will prioritise funding to enhance the quality and promote the accessibility to our countryside and open spaces in the Borough.

Proposals to vary the Budget under Outcome 4 (Environment) are focused on these areas:

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2019/20 £m*	2020/21 £m*	2021/22 £m*
<p>Markets Income (Revenue Income Foregone) [20]</p> <p>Our markets are undergoing significant change and investment and as a result of this the income target in the coming years needs to be changed to reflect this. The budget will need to be reset to reflect the transition of Crewe Markets to a new operating model. This proposal captures the necessary budget adjustments.</p> <p style="text-align: right;"><i>Impact on Environmental (incl. Bereavement) Service Budget =</i></p>	+0.087	+0.057	+0.042
<p>Street Lighting improvements (Revenue Savings) [21]</p> <p>Following approval to fund a three year programme (2016/17, 2017/18 and 2018/19) of LED street light conversions, this project will allow for a reduction in the reactive revenue maintenance budget due to reduced maintenance requirements and extended life guarantees on the lanterns.</p> <p style="text-align: right;"><i>Impact on Highways Service Budget =</i></p>	-0.050	-0.050	-0.050
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

Changing the way we work <i>Managing services in a way that gets more for less. Investing in modern technology to get better quality outputs, eliminating duplication and streamlining processes.</i>	2019/20 £m*	2020/21 £m*	2021/22 £m*
Highways Procurement (Revenue Savings) [22] The Council has now completed the procurement of a new highway contract and therefore the budget that has been established to support the procurement project can now be removed. <p style="text-align: right;"><i>Impact on Highways Service Budget =</i></p>	-0.100	-0.100	-0.100
<p style="text-align: center;"><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19. Values are not cumulative</i></p>			

Income generation			
<i>Charging strategies for each service area to increase income where appropriate based on market rates and considering the price elasticity of demand for services.</i>	2019/20 £m*	2020/21 £m*	2021/22 £m*
<p>Parking Strategy – Pay and Display Machines – maintenance saving (Revenue Investment) [23]</p> <p>This proposal is for a revised level of revenue maintenance funding for the Borough's new pay and display machines. This is lower than the previous maintenance costs following the investment in new machines.</p> <p style="text-align: right;"><i>Impact on Car Parking Service Budget =</i></p>	+0.041	+0.041	+0.041
<p>LTP Parking Studies (Revenue Saving made in 2018/19) [24]</p> <p>The Council will undertake local transport studies and town-based parking reviews to gather the evidence necessary for preparation of a parking strategy. Income is expected in 2019/20 from studies carried out in 2018/19, but this has already been captured in the 2018/19 base budget. Income in subsequent years depends on the availability of one off funding.</p> <p style="text-align: right;"><i>Impact on Car Parking Service Budget =</i></p>	0.000	0.000	0.000
<p>Bereavement Services Increased Income (Income Generation) [25]</p> <p>Increase to the income level anticipated to reflect the current levels of service demand since the completion of the improvement to the Crematorium at Crewe.</p> <p style="text-align: right;"><i>Impact on Environmental (incl. Bereavement) Service Budget =</i></p>	-0.045	-0.045	-0.045
<p style="text-align: center;"><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

Investment in services			
<i>Investment will be put into systems that support key services and into other assets to ensure they remain fit for purpose. The impact of capital spending will be managed at affordable levels.</i>	2019/20 £m*	2020/21 £m*	2021/22 £m*
<p>Lead Local Authority Flood Grant Funding (Revenue Funding) [26]</p> <p>The Council as the Lead Local Flood Authority contributes an annual sum to the Regional Flood and Coastal Committee. This money is then available as a source of funding in addition to allowing access to wider Flood Defence Grant in Aid funds.</p> <p style="text-align: right;"><i>Impact on Highways Service Budget =</i></p>	+0.001	+0.001	+0.001
<p>Planning Reserve (Revenue from use of Reserve) [27]</p> <p>Whilst we have adopted the Cheshire East Council Local Plan there is an ongoing work stream relating to other strategic planning documents that need to be prepared. There is a residual amount in the 2016/17 reserve which will be used to cover these additional costs for 2017/18, 2018/19 and 2019/20.</p> <p style="text-align: right;"><i>Impact on Spatial Planning Service Budget =</i></p>	-0.800	-1.000	-1.000
<p>Environmental Services Base Budget (Revenue Investment) [28]</p> <p>Substantial savings to the Environmental Services budget have been achieved by the Council since Ansa Environmental Services Ltd commenced in 2014/15. The base budget now needs to be rebased to reflect actual savings achieved and to ensure the Council meets its statutory requirements.</p> <p style="text-align: right;"><i>Impact on Environmental (incl. Bereavement) Service Budget =</i></p>	+0.324	+0.309	+0.309
<p style="text-align: center;"><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19. Values are not cumulative</i></p>			

Managing waste	2019/20	2020/21	2021/22
<i>Reviewing our current Waste offer to ensure value for money is achieved</i>	£m*	£m*	£m*
<p>Ansa income generation and efficiencies (Revenue Savings) [29]</p> <p>Income generation through Ansa Environmental Services commercial approach to service delivery, benefit to the commissioner from Ansa's subsidiary joint venture (with two neighbouring authorities) and further efficiency savings based on a route and rota review.</p> <p style="text-align: right;"><i>Impact on Environmental (incl. Bereavement) Service Budget =</i></p>	+0.045	-0.580	-0.580
<p>Housing Growth, Waste Contract Inflation and Tonnage Growth (Revenue Investment) [30]</p> <p>Housing growth to date and future projections will see a corresponding increase in collection costs and recycling and waste. In addition annual contract inflation and a rise in the quantity of waste per household is increasing waste handling and disposal costs.</p> <p style="text-align: right;"><i>Impact on Environmental (incl. Bereavement) Service Budget =</i></p>	+0.403	+0.753	+1.103
<p>Food Waste Recycling (Composting Plant) (Revenue Investment) [31]</p> <p>This project enables the development of a composting plant to allow food waste recycling in 2019. Household food waste recycling is a key aim of the Council's Municipal Waste Strategy. The Council is seeking to expand its recycling service by enabling household food waste to be recycled within the garden waste bin. To achieve this a new green waste processing solution is required through the construction of a composting plant.</p> <p style="text-align: right;"><i>Impact on Environmental (incl. Bereavement) Service Budget =</i></p>	+0.220	+0.150	+0.150
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

Managing waste	2019/20	2020/21	2021/22
<i>Reviewing our current Waste offer to ensure value for money is achieved.</i>	£m*	£m*	£m*
<p>Household waste recycling centre efficiencies (Reversal of Revenue Savings) [32]</p> <p>The improvements and efficiencies to the Household Waste Recycling Centre service, have delivered savings through reducing opening hours, charging for rubble waste, the acceptance of trade waste and the closure of a site. A capital investment programme improving our sites is underway related to this savings package. The revenue budget now needs to be rebased to reflect actual savings achieved.</p> <p>However, as part of the Council's Municipal Waste Strategy 2030, an independent review of household waste recycling centre provision was carried out in 2016. Significant savings were identified and achieved and the next phase of these changes are being proposed for 2020 onwards.</p> <p style="text-align: right;"><i>Impact on Environmental (incl. Bereavement) Service Budget =</i></p>			
	+0.347	+0.247	+0.247
<p><i>*Values represent a +/- variation to the Cheshire East Council approved budget for 2018/19.</i></p> <p style="text-align: center;"><i>Values are not cumulative</i></p>			

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Portfolio Holder for Environment

CLlr Don Stockton Summary	2019/20 MTFS Feb 2018 £m	2019/20 Latest Props £m
Client Commissioning: Environmental	0.120	2.090
Infrastructure and Highways	(0.835)	(0.016)
Rural and Cultural Economy	0.035	0.184
Total Policy Proposals	(0.680)	2.258

Client Commissioning: Environmental	2019/20 £m
Ansa income generation and efficiencies	0.045 ²⁹
Housing Growth, Waste Contract Inflation and Tonnage Growth	0.311 ³⁰
Food Waste Recycling (Composting Plant)	0.220 ³¹
Markets Income	0.087 ²⁰
Environmental Services Base Budget	0.324 ²⁸
Phase 2 – Household waste recycling centre efficiencies (could the £100k saving proposed in 2020/21 be brought forward a year?) (merged)	0.005 ³²
Household waste recycling centre income generation and efficiencies reviewed (merged)	0.342 ³²
Bereavement Services Increased Income	(0.045) ²⁵
Tonnage landfilled	0.092
Pay and Pensions	0.709 ⁵⁹
Total	2.090

Infrastructure and Highways	2019/20 £m
Community Transport	(0.109) ¹³
Lead Local Authority Flood Grant Funding	0.001 ²⁶
Street Lighting improvements	(0.050) ²¹
Parking Strategy - Pay & Display Machines - maintenance saving	0.041 ²³
LTP Parking Studies (income in 2019-20 has already been recognised in the 2018-19 base budget)	- ²⁴
Highways Procurement	(0.100) ²²
Pay and Pensions	0.201 ⁵⁹
Total	(0.016)

Rural and Cultural Economy	2019/20 £m
Visitor Economy	(0.017) ³
Increase Public Rights of Way Fees and Charges	(0.023) ⁶
Cheshire East Reflects	(0.050) ⁸
Macclesfield Silk Heritage Trust	0.020 ⁵
Pay and Pensions	0.254 ⁵⁹
Total	0.184

2019/20 Latest Proposals **2.258**

2019/20 as at MTFS Feb 18 Commissioning: Environmental	2019/20 £m
Ansa income generation & efficiencies	(1.140)
Housing Growth, Waste Contract Inflation and Tonnage Growth	0.350
Food Waste Recycling (Composting Plant)	0.440
Markets Income	(0.159)
Pay and Pensions	0.629
Total	0.120

2019/20 as at MTFS Feb 18 Infrastructure & Highways	2019/20 £m
Lead Local Authority Flood Grant Funding	0.001
Street Lighting improvements	(0.050)
Parking Strategy - Pay & Display Machines - maintenance saving	0.041
Parking Strategy - Introduce charges to free areas - increased income	(0.637)
Parking Strategy - Introduce charges to free areas - set-up costs	(0.171)
Parking Strategy - Introduce Sunday charging	(0.020)
Highways Procurement	(0.100)
Pay and Pensions	0.101
Total	(0.835)

2019/20 as at MTFS Feb 18 Rural & Cultural Economy	2019/20 £m
Visitor Economy	(0.032)
Increase Public Rights of Way Fees & Charges	(0.015)
Cheshire East Reflects	(0.050)
Pay and Pensions	0.132
Total	0.035

2019/20 MTFS Feb 2018 **(0.680)**

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